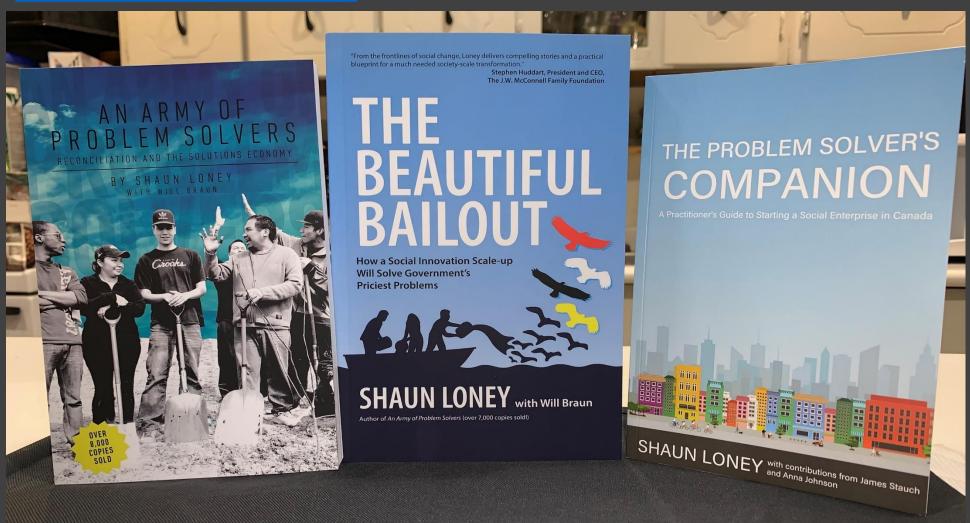


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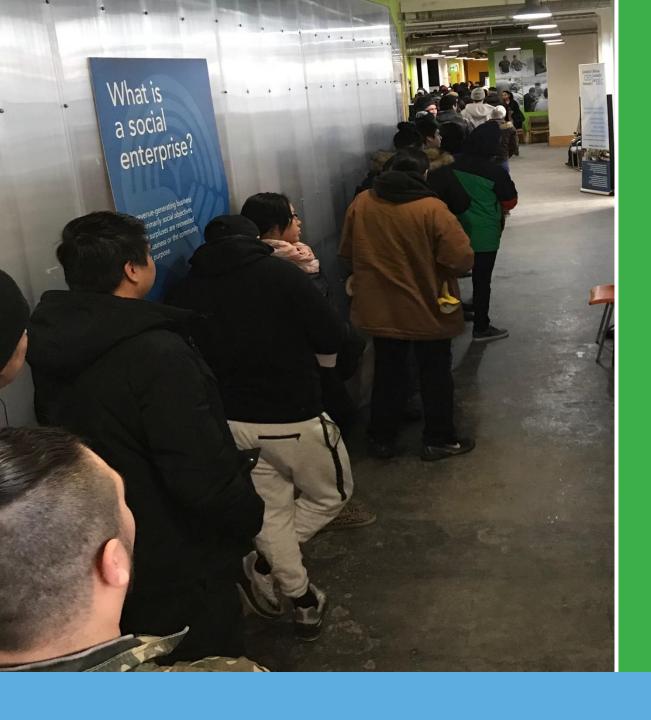
WE KNOW SOCIAL ENTERPRISE. INSIDE AND OUT.

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Seeing Poverty Differently







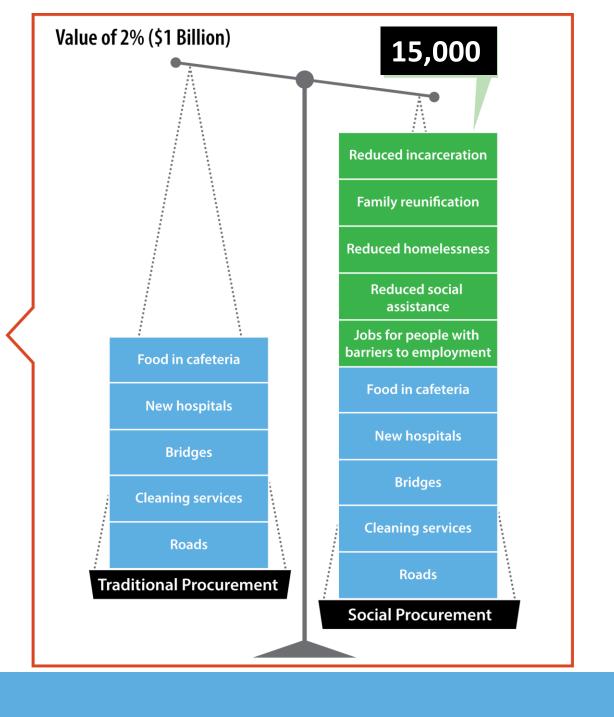


"Social Procurement"

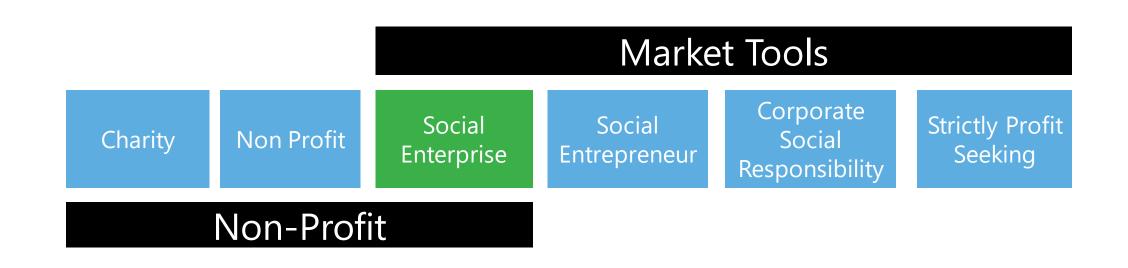
Manitoba Housing buys \$6 million and growing in trades contracts with several social enterprises in Manitoba who collectively have 200 people on their payrolls – people who otherwise would not have access to the labour market.



Annual Government * Procurement more \$50 Billion



^{*} Federal, provincial, municipal



Problems are Stubborn and Insatiable



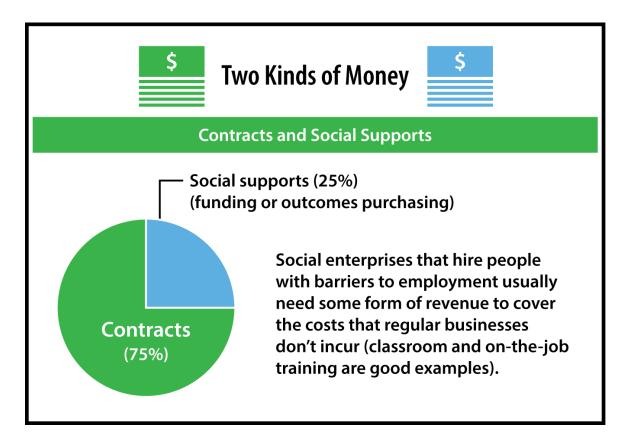
\$220,000/bed \$80,000/yr +

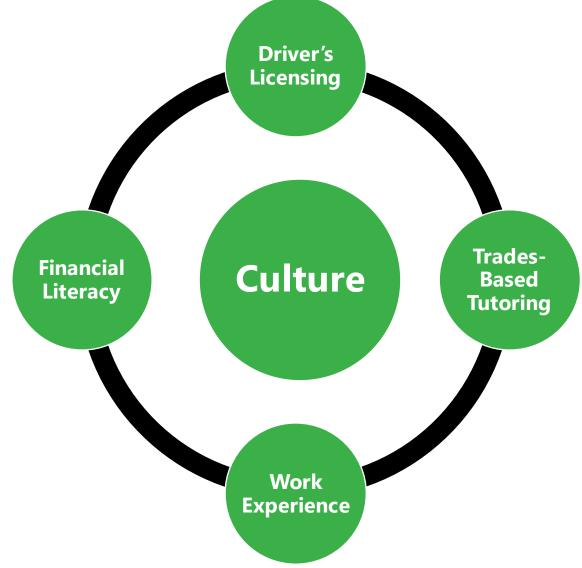


Dialysis \$1 million/bed \$100,000/yr



\$1.8 million Baby to Age 18



















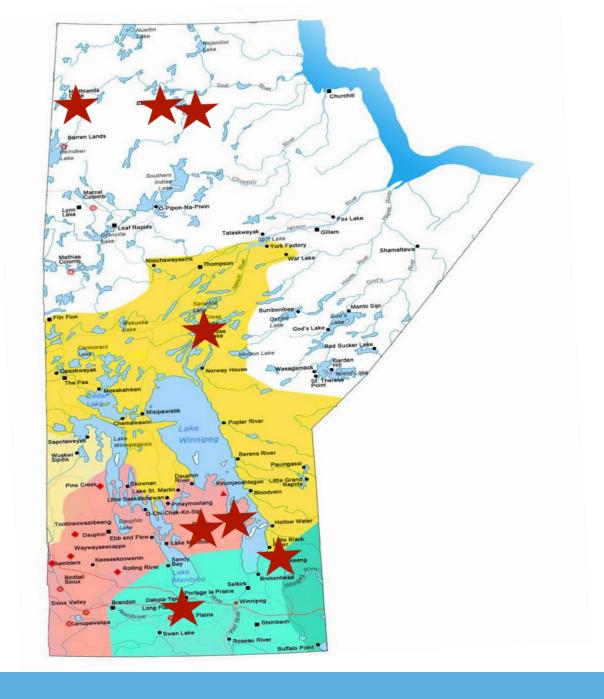


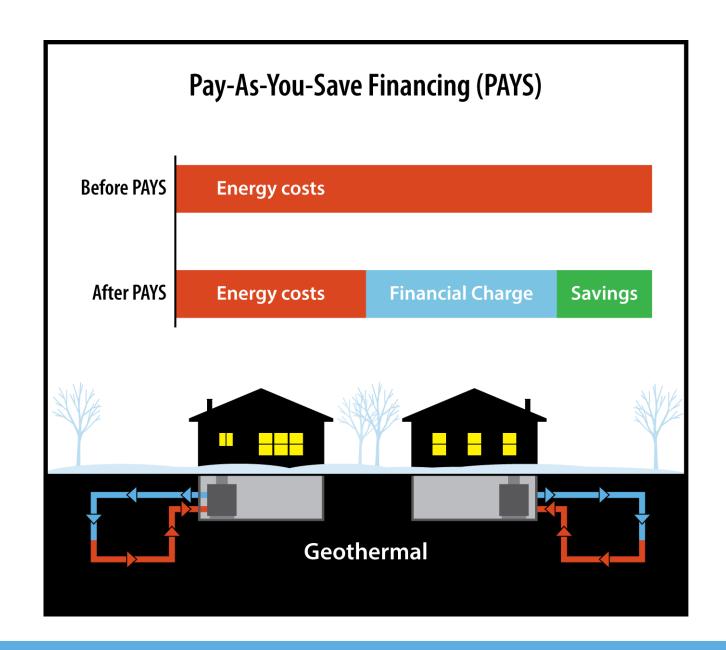




Growing Green Economies







Total Residential Heat Pumps Installed by Community 2013-2017

First Nation	Total Installed	Total Available
Fisher River Cree Nation	256	500
Peguis First Nation	104	1000
Long Plain First Nation	38	400
Sagkeeng First Nation	20	700
Waywayseecapo Ojibway Nation	10	400
TOTAL	428	3000

Geothermal by the Numbers

For every 10,000 homes @ \$20,000 per home:

- = \$200 million in capital
- = \$100 million in on-reserve labour
- = 2,500 person years of employment
- = 120,000 MWh/yr reduction in elec.
- = 2,000 tonnes/yr emission reductions













Turning Government From Funder to Customer









Systems Change





What is Social Innovation?

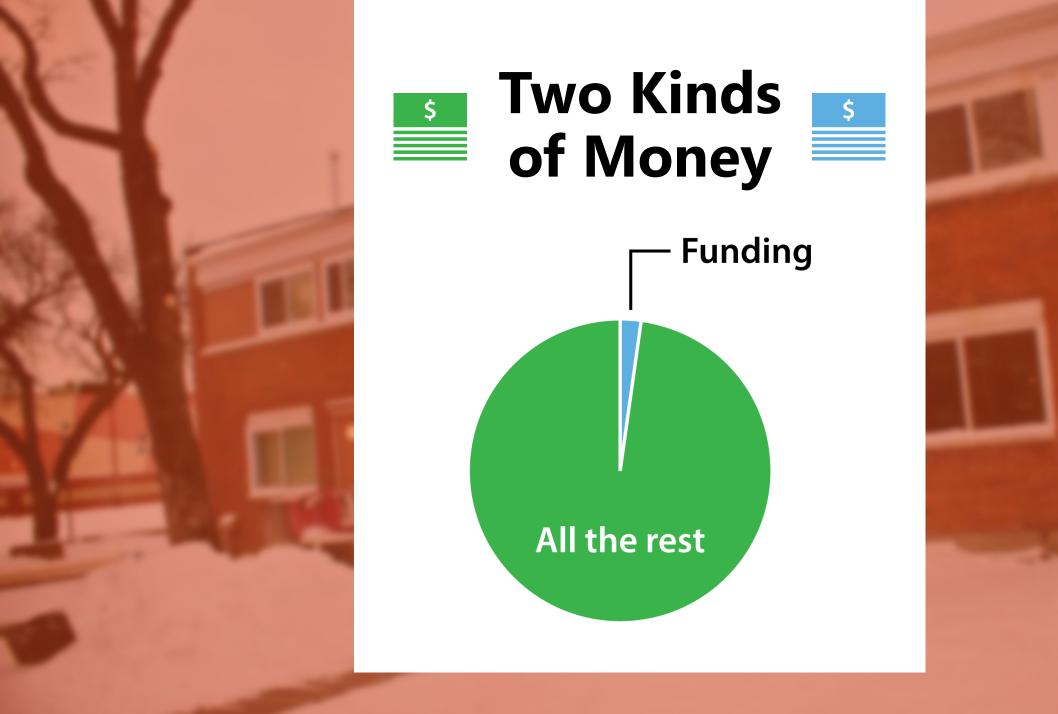
"Making it easy for problem solvers."

"Making markets for solutions."

"Social innovation is to social enterprises what technical innovation is to the smart phone."

"Turning government from a funder into a customer."







The Tools of Social Innovation

The Four Tools of Social Innovation

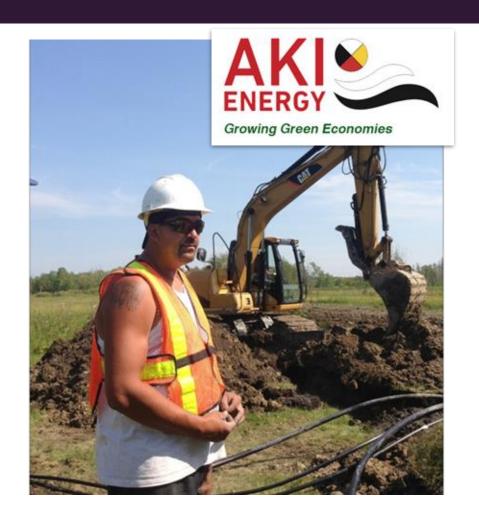
- 1. Social Procurement
- 2. On-bill Financing
- 3. Outcomes Purchasing
- 4. Impact Investment





fl OUTCOMES PURCHASING

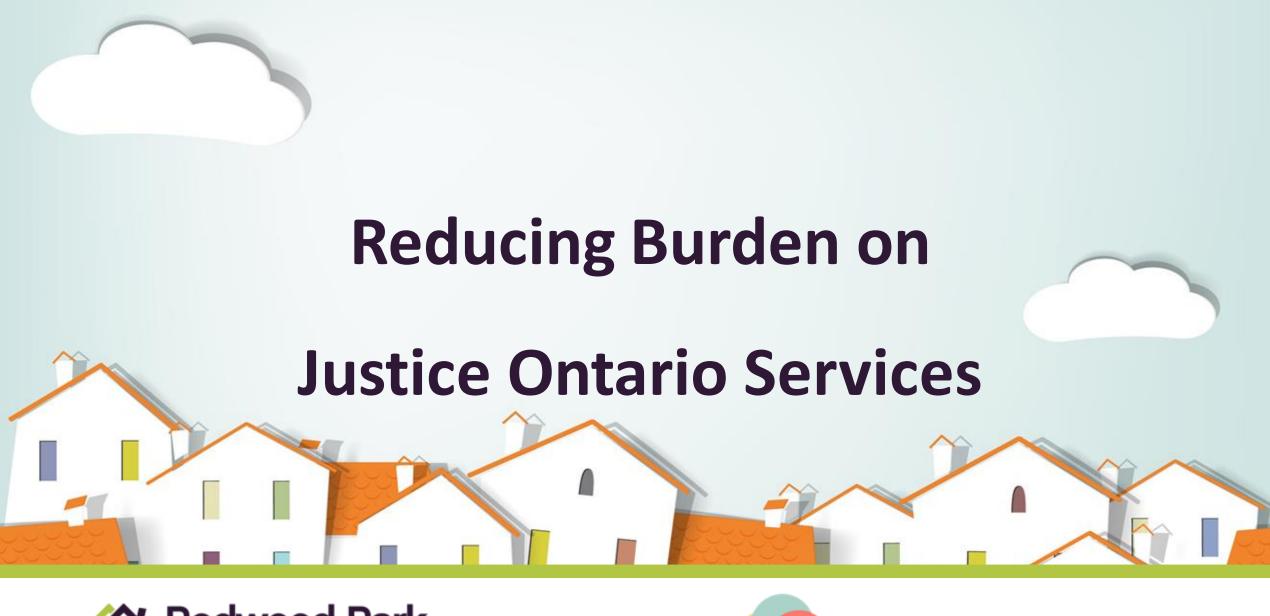
Example 2: Multiple Purchasers



OUTCOMES	PURCHASER
Energy Bill Savings	Indigenous Services Canada
Social Assistance Reduction	Indigenous Services Canada
Green Equipment	Natural Resources Canada
Labour and Training	Employment Services Development Canada
Carbon Reduction	Environment Canada
Avoided Infrastructure Upgrades	Manitoba Hydro



If governments can buy electricity from outside companies, they can also buy electricity reductions (and other lucrative social outcomes) from social enterprises.







Scaling Lucy's Place Results

We have a win-win-win proposal that would allow the best parts of Lucy's Place to scale by using a new revenue model.







Proposal:

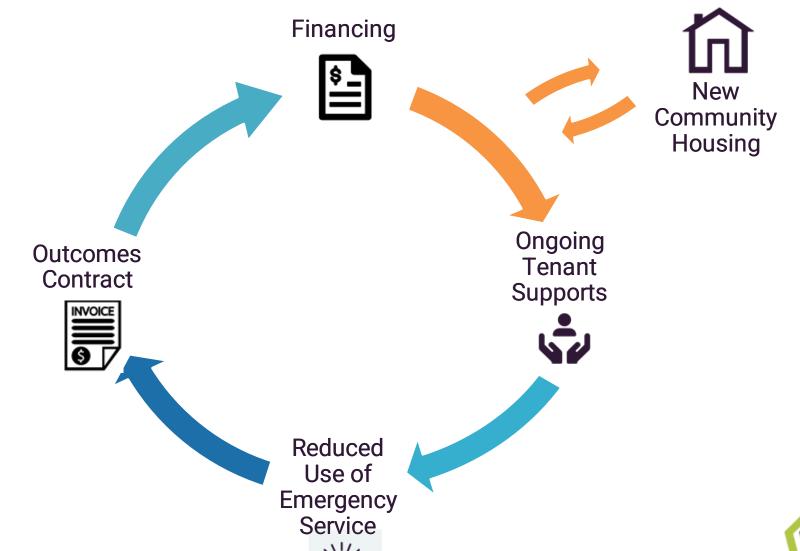
Multiple Purchasers





OUTCOME	PURCHASER
Reduced Court Appearances Reduced Nights in Jail	Justice Ontario
Reduced Dispatches Reduced Arrests	Barrie Police Service
Reduced Hospital Visits	RVH Regional Health Centre

SUSTAINABLE REVENUE MODEL





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Building With Purpose











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